

PRESS RELEASE

RATP Dev wins tender to operate and modernise Copenhagen's automated metro with ComfortDelGro

Tuesday, October 13, 2026

- **RATP Dev, a subsidiary of RATP, will help maintain and build on the Copenhagen Metro's world-class performance, supporting safe, reliable and attractive services for the 135 million passengers who use the network every year, and support the extensive renewal and modernisation of the M1 and M2 lines in the years ahead in close collaboration with Metroselskabet.**
- **Metroselskabet's evaluation highlighted the consortium's expertise in seamless metro transitions and in supporting the modernisation of automated metro systems while maintaining stable operations and service continuity.**
- **This first contract in Scandinavia expands RATP Dev's footprint to 17 countries and strengthens its growth strategy focused on urban rail.**

Following an international tender process, Metroselskabet, the transport authority responsible for the Copenhagen Metro, has appointed KBH Metro Partner, a consortium bringing together RATP Dev and ComfortDelGro, as the future operator of metro lines M1 to M4 with operations starting from September 2027.

The contract is worth DKK 17 billion, approximately EUR 2.3 billion, and covers the operation and maintenance of one of the world's leading automated metro systems. Carrying more than 135 million passengers annually, the Copenhagen Metro operates 24 hours a day, seven days a week, and achieved 99.3% operational reliability in 2025.

An award driven by transition and modernisation expertise

Metroselskabet's evaluation recognised KBH Metro Partner's strong performance across the tender's quality criteria, awarding the consortium the highest quality score among shortlisted bidders. The assessment highlighted the consortium's expertise in metro transitions, brownfield modernisation, asset management, predictive maintenance and passenger experience, alongside a robust mobilisation strategy and proven capability to operate and modernise complex automated metro systems.

Metroselskabet also recognised the consortium's ability to draw on a global network of more than 2,000 engineering specialists and its strong understanding of the technical, operational and organisational complexities associated with the Metro's 3xR programme, including re-signalling, rolling stock replacement and brownfield GoA4 migration in a live operating environment.

"KBH Metro Partner demonstrated a real commitment to what matters most to us: delivering a dependable service for passengers, ensuring a smooth transition and bringing proven expertise in the operation and modernisation of automated metro systems. We look forward to working closely together to build on the success of the Copenhagen Metro in the years ahead."

Søren Boysen, Director of Operation and Maintenance at Metroselskabet

Building on a world-class metro for Copenhagen's passengers

The Copenhagen Metro is recognised as one of the world's best-performing automated metro systems. Its reliability, safety standards and round-the-clock service have made it a benchmark for urban transport internationally.

As KBH Metro Partner prepares to take over the network, the objective is not to reinvent a successful metro, but to build on a strong foundation in partnership with Metroselskabet.

The joint focus will be on preserving operational excellence while continuously improving customer experience, service quality and long-term asset performance. Passenger safety, reliability and operational stability will remain the central priorities throughout the life of the contract.

The new contract reflects Metroselskabet's ambition to continue growing ridership while supporting the next phase of development of the network, particularly the renewal and modernisation of the M1 and M2 lines. These programmes include upgrades of signaling and rolling stock.

A people-centred transition built on continuity and trust

A successful transition depends first and foremost on the people who operate and maintain the metro every day. KBH Metro Partner is committed to ensuring a seamless and respectful transfer process for employees, passengers and stakeholders. The consortium will work closely with the teams currently responsible for the network and recognises that their expertise and local knowledge will be fundamental to the future success of the metro.

Drawing on extensive experience from previous metro transitions, the consortium will focus on continuity of service, safety and operational performance from day one. This approach also builds on RATP Dev's recent experience in taking over and transforming complex metro systems, including the seamless transition of the Lyon Metro and the operational transition of Cairo Metro Line 3.

Bringing global expertise to support Copenhagen's next chapter

This contract marks the third collaboration between RATP Dev and ComfortDelGro on automated metro projects, after those of Line 15 South of the Grand Paris Express and the Jurong Region Line - the seventh line of the Singapore metro. As part of the KBH Metro Partner consortium, the two partners will pool their complementary expertise to guarantee Copenhagen passengers a network that remains reliable and attractive.

With 18 fully automated metro lines (GoA4) spanning more than 350 kilometres across six countries by 2028, RATP Group and its subsidiary RATP Dev have established a world-class track record in operating high-capacity automated metro systems in some of the world's most demanding urban environments. With extensive expertise in commissioning new networks, taking over existing operations and modernising complex transit systems, RATP Dev draws on the successful delivery of several flagship projects in the sector, including:

- In Paris, the RATP Group undertook the extension and complete renewal of the automatic control system of line 14 before the 2024 Olympic and Paralympic Games. This programme represented a world first: the migration of an existing fully automated metro line to a new-generation driverless control system while maintaining passenger operations throughout a six-year programme.
- In Lyon, the seamless takeover in January 2025 of a complex metro network and support for the transport authority in the modernisation of the network's two automatic metro lines and the automation of a third line.
- In Riyadh, the operation and maintenance of the two busiest lines of the world's longest automated metro network, used by more than 100 million passengers in its first year of operation in 2025.

ComfortDelGro operates Singapore's North East Line, the world's first fully automated heavy rail system, as well as the Downtown Line, recognised as one of the most reliable metro networks worldwide.

A growing global footprint and a strengthened strategy in urban rail

With the award of the Copenhagen metro, RATP Dev is taking a symbolic step in its international development by setting up in Scandinavia for the first time. This new contract brings the number of countries in which the Group operates to 17 and strengthens a portfolio of emblematic automated metro projects that now extends from Paris and Lyon to Singapore, Sydney and Melbourne via Riyadh and Doha. The award cements the Group's position as a global leader in automated metro operations. This contract win also reflects a growth strategy focused on urban rail, which currently accounts for 35% of RATP Dev's activity and will exceed 50% of its revenue by 2030.

While the automated metro is establishing itself as the global standard for mass public transport, driven by growing needs for capacity, reliability and decarbonisation, the market is experiencing unprecedented expansion. More than 2,300 kilometres of automatic lines are already in operation worldwide and this network is expected to double by 2030. With the award of the Copenhagen metro, RATP Dev is strengthening its presence in one of the most dynamic segments of the urban rail sector and confirming its ambition to play a leading role in the transformation of mobility in major cities.

"We are particularly proud to see the RATP Group, alongside its partner ComfortDelGro, chosen to support the future of the Copenhagen metro. This decision recognises the expertise developed by our teams in the operation and transformation of some of the most demanding automated metro networks in the world. We approach this new responsibility with a deep respect for the quality of service already offered to the inhabitants of Copenhagen. Guided by our commitment to serving cities and urban communities, our ambition is to contribute, with all stakeholders, to the pursuit of this collective success for the benefit of passengers and the wider community."

Xavier Piechaczyk, Chairman and Chief Executive Officer of the RATP Group

"The award of the Copenhagen Metro contract marks a major milestone in the execution of our strategic plan. It confirms the relevance of our growth strategy in urban rail, both through the delivery of new networks and the takeover and modernisation of existing infrastructure. This success further strengthens a rapidly growing portfolio of projects in France and internationally. With several major launches and transitions scheduled from next year, including the Grand Paris Express Line 15 South metro, the Etoile de Caen rail network and Charles De Gaulle Express airport line, RATP Dev is entering a new phase of growth and reinforcing its ability to showcase French expertise in support of sustainable mobility. »

Hiba Farès, Chairwoman of the Executive Board of RATP Dev

"With more than 2,000 experts mobilized and 18 automated metro lines totaling over 350 kilometres across six countries by 2028, the RATP Group holds a unique leadership position in the operation and modernisation of automated metro systems worldwide. Drawing on experience gained from landmark projects in Paris, Lyon, Singapore, Riyadh, Doha and Sydney, RATP Group will work alongside ComfortDelGro and Metroselskabet to ensure a seamless transition of the Copenhagen Metro, maintain its world-class performance standards, and support the major modernisation programmes planned for the network."

Mehdi Sinaceur, Deputy CEO and Senior Vice President of RATP Dev's International Business Unit

The Copenhagen Metro

- The Copenhagen Metro has four lines: M1 (opened in 2002), M2 (2002), M3 (2019) and M4 (2020). The metro network has a total of 44 stations and 43 kilometers of track.
- The Copenhagen Metro is one of the few metro networks operating 24/7 in the world.
- In 2025, the average operational reliability was 99.3%.
- In 2025, 135 million passengers used the metro, an all-time record since it was put into service in 2002.

The key points of the contract

- Covering the day-to-day operation and maintenance of the four lines of the Copenhagen automated metro, the contract also includes support for major network modernization projects.
- The new contract will run for 12 years until 2039, with an option to extend for a further three years.
- The new contract is worth DKK 17 billion, or approximately EUR 2.3 billion.
- As soon as the new contract is signed, Metroselskabet, the current operator, Metro Service, and KBH Metro Partner will begin a rigorously prepared transition and mobilization phase to ensure operational continuity throughout the transition period and ensure compliance with legislation relating to the transfer of undertakings.
- The operation and maintenance of the four metro lines will begin on 28 September 2027.

About KBH Metro Partner

KBH Metro Partner brings together RATP Dev (70%) and ComfortDelGro (30%), two world leaders in the operation of automated metros, around a common ambition: to offer the Copenhagen metro the highest standards of performance, reliability and quality of service. The partnership is based on a proven collaboration between the two groups, already at work on major projects such as the operation of the future line 15 South of the Grand Paris Express in France and the Jurong Region Line in Singapore. This joint experience provides a solid foundation to ensure a smooth transition and efficient operation of the Copenhagen metro. Together, RATP Dev and ComfortDelGro have one of the largest automated metro portfolios in the world, with references in several major international cities. The partnership also benefits from the expertise of more than 2000 rail engineers and specialists, particularly in the areas of infrastructure modernisation, fleet renewal, advanced maintenance and continuous performance improvement. Thanks to an integrated model and unified governance, KBH Metro Partner offers its client a single point of contact with strong local presence and deep market understanding, ensuring clear accountability, efficient decision-making and safe, reliable and sustainable operations for the benefit of passengers.

About RATP Dev

RATP Dev is a global operator of urban and intercity transport systems, active in 17 countries across five continents. As a subsidiary of the RATP Group, we draw on 125 years of expertise developed in Paris's ultra-dense and continuously modernised network. Our 25,000 employees deliver excellence across more than 120 operations worldwide including commuter rail, trams, buses and metros where we lead the field in designing, operating and maintaining high-capacity automatic and semi-automatic metro lines. Every day, our teams apply their expertise and innovations to enhance passenger experience, deliver seamless network takeovers, manage complex system upgrades with minimal disruption, drive operational excellence and support major cultural and sporting events. Our work is guided by our conviction that safe, efficient, accessible and sustainable public transport networks are a cornerstone of thriving and inclusive communities around the world. That's why we deliver the best in mobility—every day, everywhere for everyone.

RATP Dev. The right move.

RATP Dev Media Relations - Giles Spence - giles.spence@ratpdev.com +33 6 68 87 25 64