





John laing



Press Release

RATP Dev joins consortium to offer Dublin a transformative metro system

- A consortium composed of FCC, Meridiam, John Laing, RATP Dev and Alstom will bid for the design, construction, financing, operation and maintenance of MetroLink
- Fully automated metro system serving 16 stations over 18.8 km with a capacity of 20,000 passengers per direction per hour, MetroLink will constitute a key component of an integrated transport system in the Greater Dublin Area
- **2 September 2025** FCC, Meridiam, John Laing, RATP Dev and Alstom have signed a Memorandum of Understanding (MoU) formally establishing a consortium to bid for the design, construction, financing, operation and maintenance of Dublin's MetroLink.

With much of its 18.8km route running underground, <u>MetroLink</u> is an unprecedented transport project for Ireland intended to improve connectivity, reduce congestion and enhance sustainability. The fully automated, driverless metro system will connect major transport hubs and key destinations in the Greater Dublin Area and offer a direct rail connection between Dublin city centre and its airport for the first time.

Kristin Thorslund, RATP Dev Senior Vice President for Nordics and Ireland: "RATP Dev is proud to join forces with world-class partners to bring our global expertise in automated metro systems and complex urban rail operations to the MetroLink project in Ireland. With over a century of experience and the proven expertise of RATP Group, we are currently engaged in five major greenfield automated metro projects in Paris, Sydney, Singapore, Riyadh, and Doha. Our teams are recognized for successfully delivering complex metro projects such as the seamless launch of Riyadh's first-ever metro lines and public transport network. We look forward to supporting Dublin's ambition for a sustainable and future-ready mobility system."

The consortium brings together leading expertise across infrastructure development, automated metro operation and maintenance, financing and engineering, with partners who have in-depth knowledge of Dublin and its transport system.

The consortium partners will collaborate on preparing and submitting a proposal for MetroLink and are now preparing the pre-qualification and bidding phases. The group's composition ensures a strong combination of metro leadership, technical capability, project management experience, operational excellence and financial strength, essential for delivering a program of this scale and complexity.

Alstom, a world leader in integrated transport solutions, will contribute its extensive experience in metro systems and railway technology. Meanwhile, FCC, with a proven track record in large-scale infrastructure projects, will lead the civil engineering aspects. RATP Dev, global leader in high-

capacity urban rail and complex projects, will provide world-class operational and maintenance expertise. Meridiam - a developer, investor and long-term asset manager of urban rail projects around the world, alongside John Laing - a highly respected infrastructure investor - brings financial acumen and long-term investment capabilities.

Ramón Gómez, Managing Director at FCC Concesiones: "FCC has extensive international experience in the design, construction and financing large-scale international railway infrastructures in Doha, Riyadh, Madrid, Barcelona, Panama, Lisboa, Lima, Malaga and Toronto. FCC has extensive experience in the execution of major civil engineering and industrial projects in Ireland, specifically in Dublin, where the company has developed the M-50 motorway, the N6 in Galway, projects such as the University of Grangegorman and hospital projects, the expansion of industrial infrastructure at Dublin Airport, and the extension of the North Runway at the same airport. We are very excited about the consortium and about participating in this key infrastructure project for the country."

Romain Limouzin, Deputy COO Europe at Meridiam: "Meridiam's focus is on developing transformative infrastructure projects that improve the quality of people's lives, support communities and protect the planet. The MetroLink is fully aligned with these goals through improving connectivity for Dublin's residents and visitors alongside replacing millions of car journeys with a sustainable and accessible alternative. Meridiam is looking forward to sharing our global and local expertise in delivering successful urban mobility projects alongside our long-term partnership approach to help bring this project to fruition, as we have done through the major LRT systems we currently manage in Italy, the UK, Canada, and soon in the US."

Andrew Truscott, Chief Executive Officer at John Laing: "MetroLink is a nationally significant investment in Ireland's future. Ensuring this vital project is delivered with long-term value for the public, by partners with proven expertise, is key to our consortium. John Laing is proud to join forces with our internationally renowned expert partners, combining financial strength with deep experience in delivering landmark metro and rail infrastructure around the globe."

Piers Wood, Ireland Managing Director at Alstom: "Alstom is proud to partner with FCC, Meridiam, John Laing and RATP Dev to bid for MetroLink, a landmark project for Ireland's future. Our consortium represents an ideal mix of technical expertise, operational know-how and financial strength, ensuring a world-class metro system that will benefit the Greater Dublin Area for generations to come."

ENDS

About RATP Dev

RATP Dev is a subsidiary of the RATP Group, global leader in high-capacity urban rail. All over the world, our 25,000 people design, operate, maintain and modernize public transit networks of automated metros, commuter rail, tramway, bus and many other modes. We have forged our expertise in the ultra-dense, constantly-modernized Paris network. For 125 years, our experts have managed complex projects, improved the passenger experience, and participated in major sporting and cultural events. Thanks to this unrivalled know-how, we serve more than 120 cities in 17 countries and 5 continents. We provide custom-made solutions that meet their specific challenges in terms of the environment, social inclusion, growth or attractiveness. We build, deliver and commit for the best of public transport, every day, everywhere, for everybody – to make it the natural choice for cities and passengers. www.ratpdev.com

Contact: Giles Spence / RATP Dev Media Relations / +33 6 68 87 25 64 giles.spence@ratpdev.com

About Alstom

Alstom commits to contribute to a low carbon future by developing and promoting innovative and sustainable transportation solutions that people enjoy riding. From high-speed trains, metros, monorails, trams, to turnkey systems, services, infrastructure, signalling and digital mobility, Alstom offers its diverse customers the broadest portfolio in the industry. With its presence in 63 countries and a talent base of over 86,000 people from 184 nationalities, the company focuses its design, innovation, and project management skills to where mobility solutions are needed most. Listed in France, Alstom generated sales of €18.5 billion for the fiscal year ending on 31 March 2025. www.alstom.com

Contact: Ben Goodwin / Communications Director UK and Ireland / +44 7935 348 065 / ben.goodwin@alstomgroup.com

About FCC

The construction area of the FCC Group, an international benchmark in environmental services, water and construction. It has an experience of 125 years and is among the first construction companies in Europe and the world. The activities of the construction area of the FCC Group cover all areas of engineering and construction, and is a benchmark in the execution of civil works (roads, railways, airports, hydraulic works, maritime, tunnels, bridges, underground, stations purifiers) and building (residential and non-residential: hospitals, football stadiums, museums, offices).

Contact: David Garcia Nuñez / Communication Director / dgarcian@fcc.es

About John Laing

John Laing is a leading international investor and active manager of core infrastructure assets. We invest across the spectrum of development, in construction, and already operational assets, and across a range of sectors, including transportation, energy and utilities, telecommunications and social infrastructure. John Laing has successfully delivered more than 150 infrastructure assets across the UK, Ireland and Europe, North America, Australia, New Zealand, and Colombia. With a long track record of investing in and delivering critical rail infrastructure, John Laing has been involved in some of the world's most complex and high-impact rail projects, from the UK's Intercity Express Programme to new commuter transit lines across Canada and the U.S., as well as metro tunnels, rolling stock, and light rail networks in Australia. www.laing.com

About Meridiam

Meridiam was founded in 2005 by Thierry Déau, with the belief that the alignment of interests between the public and private sector can provide critical solutions to the collective needs of communities. Meridiam is an independent investment Benefit Corporation and an asset manager. The firm specializes in the development, financing, and long-term management of sustainable public infrastructure in three core sectors - sustainable mobility, critical public services and innovative low carbon solutions - and invests in sustainable SMEs in Europe. With offices in Addis Ababa, Amman, Dakar, Istanbul, Johannesburg, Libreville, Luxembourg, Paris, Vienna and Washington, Meridiam manages over EUR23 billion and more than 130 projects to date. Meridiam is certified ISO 9001: 2015, ISO 37001 Anti-Corruption certification by AFNOR and applies a unique methodology in relation to ESG and impact based on United Nations' Sustainable Development Goals (SDGs).

Contact: Antoine Lenoir / Communications Director / +33 6 07 50 75 85 / a.lenoir@meridiam.com